

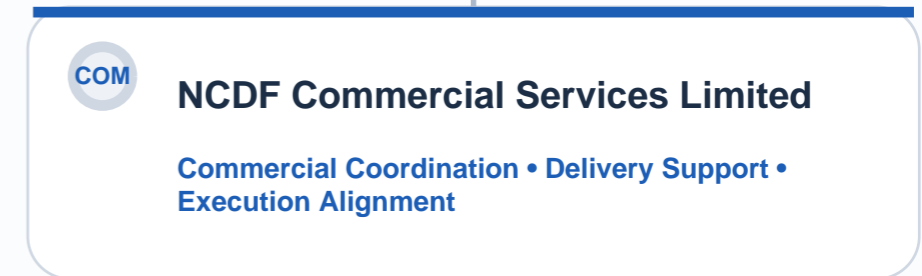
NCDF Ecosystem Overview

A visual view of how NCDF Group connects oversight, capital pathways, transaction capability, commercial coordination, and sector execution within one integrated institutional ecosystem.

NCDF Ecosystem Map

NCDF Group is organised around an institutional core, a platform layer, and the pathways that connect capital, governance, and execution.

Institutional Core



Strategic Platforms



Core Entities and Strategic Platforms

A concise summary of the institutional core and the sector-facing platforms within the wider NCDF ecosystem.

Core Entities

The institutional core provides the structure through which the wider ecosystem is directed, organised, and supported.

NCDF Holdings Limited

Provides strategic oversight, group direction, and ecosystem stewardship.

NCDF Investment Management Plc

Supports capital alignment, investment pathways, and structured opportunity development.

NCDF Securities Limited

Supports capital-markets readiness, structuring capability, and transaction-facing pathways.

NCDF Commercial Services Limited

Supports commercial coordination, delivery alignment, and execution support across the wider estate.

Strategic Platforms

The strategic platforms represent the sector-facing layer of the wider NCDF ecosystem.

Fatherland Smart Cities

Affordable and diaspora-linked housing and urban-development platform.

LifeCome Healthcare & Health Energy

Healthcare and health-related infrastructure platform.

BrightNation Education Development

Education and human-capital development platform.

AfriGo Digital Economic Zone

Industrial, logistics, processing, and trade-enabling platform.

Pathways and Operating Logic

How capital, structuring, coordination, and sector-platform execution are intended to work together across the ecosystem.

Capital and Execution Pathways

The ecosystem is designed to connect capital and execution through clearer institutional routes.

Capital

Governance

Structuring

Coordination

Execution

Capital Investment pathways and capital alignment.

Governance Strategic oversight and institutional clarity.

Structuring Transaction readiness and support capability.

Coordination Commercial alignment across the wider system.

Execution Sector platforms advance opportunities.

Institutional Logic

The purpose of the ecosystem is not only to show what exists, but to show how the system is intended to work together across oversight, structuring, coordination, and execution.

- Group oversight sets direction and coherence.
- Investment and securities functions support capital and structuring pathways.
- Commercial coordination and strategic platforms support advancement and delivery.

How the Ecosystem Works in Practice

The ecosystem should be understood as a connected sequence.

1 Strategic direction is set

Oversight begins at group level.

2 Opportunities are aligned

The right institutional route is identified.

3 Capital and structuring are connected

Relevant support pathways are activated.

4 Platforms provide sector pathways

Housing, healthcare, education, and industrial development are advanced through platform logic.

5 Execution is supported within the wider system

The ecosystem connects advancement with stronger coordination and institutional discipline.